Pecyn Dogfennau





Penderfyniad dirprwyedig - Yr Aelod Cabinet dros Addysg a'r Blynyddoedd Cynnar

Dyddiad: Dydd Llun, 14 Awst 2023

At: Cynghorwyr: D Davies

Eitem Wardiau Dan Sylw

1 <u>Cynnig Ad-drefnu Ysgolion - Ehangu Ysgol Gynradd Parc Tredegar</u> (*Tudalennau 3 - 32*) Parc Tredegar

Person cyswllt: Anne Jenkins, Arweinydd Tîm Llywodraethu, Tel: 01633 656656 Email: democratic.services@newport.gov.uk

Ffôn: E-bost:

Dyddiad cyhoeddi: Date Not Specified



Report



Cabinet Member for Education and Early Years

Part 1

Date: 14 August 2023

Subject School Reorganisation Proposal – Expansion of Tredegar Park

Primary School

Purpose To seek approval to take forward a school reorganisation proposal, commencing with a

period of formal consultation, "to increase the capacity of Tredegar Park Primary School

from 420 to 525 pupil places with effect from September 2024".

Author Assistant Head of Education – Resources

Ward Tredegar Park & Marshfield

Summary This report references the requirement to move to formal consultation as part of a

statutory school reorganisation proposal to increase the capacity of Tredegar Park

Primary School with effect from September 2024.

Whilst the school is currently operating at 89% of total available capacity, the demand for pupil places is expected to increase as a result of new housing developments in the area. The additional places created will support the increasing demand arising from the Tredegar Park & Marshfield, Gaer and Pillgwenlly wards of the City, and will be applied

incrementally over a 7-year period from September 2024.

In accordance with Welsh Government's statutory School Organisation Code, school reorganisation proposals must commence with a period of formal consultation and stakeholder engagement. The formal consultation pack will include further information regarding the proposal to enable all consultees and stakeholders to be fully informed on

the proposals for establishment of this new provision.

Proposal To confirm that a school reorganisation proposal can be taken forward "to increase

the capacity of Tredegar Park Primary School from 420 to 525 pupil places with

effect from September 2024".

Action by Chief Education Officer

Timetable Immediate

This report was prepared after consultation with:

- Corporate Management Team
- Education Senior Management Team
- Senior HR and Finance Business Partners
- Headteacher and Governing Body of Tredegar Park Primary School

Signed

Background

Tredegar Park Primary School is a 2-form entry community maintained English-medium primary school situated in the Tredegar Park & Marshfield ward of the City. The school currently has a published admission number of 60, with capacity for 420 pupils of statutory school age. There is also a 40-place nursery class which is able to accommodate a maximum of 80 children over either a morning or afternoon session.

This proposal will allow the school to increase the published admission number from 60 to 75 and therefore increase the total capacity for pupils of statutory school age from 420 to 525. This increase is possible by utilising part of the Forest Family Centre which is adjacent to the school and has recently been vacated by Duffryn Community Link, and also making some adaptations to the existing space in the main school building.

It is intended that the proposed increase in capacity will be applied incrementally over a 7-year period. As a result, from September 2024, 75 places will be available in each new Reception year group at the school; this arrangement will continue until September 2030 when the increased Published Admission Number of 75 will be realised across all year groups, and the proposal will become fully implemented.

The January 2023 Pupil Level Annual School Census (PLASC) identified that the school is currently operating at 89% of total available capacity. However the demand for pupil places at the school is expected to increase as a result of housing developments in the areas around the school including at the Panasonic, Mon Bank and Whiteheads sites. The scale of development in the wider area will result in a significant pressure on the availability of school places in The John Frost School cluster, and indeed, all available spaces in the September 2023 Reception year across the cluster have now been allocated. All primary schools in the cluster have been considered for expansion; however other schools are either not suitable, are too far away or are already being considered for expansion under alternative projects.

The capital costs associated with this proposed expansion are being funded via a Welsh Government grant.

Formal Consultation Process

The school reorganisation proposal will be progressed by the Council in accordance with the guidance outlined in Welsh Government's statutory School Organisation Code. The formal consultation period represents stage 1 of the consultation process and is an opportunity for people to learn about the proposal, ask questions and make comments that will be recorded and summarised in a consultation report. The consultation period will involve 2 drop-in sessions at Tredegar Park Primary School with those affected by the proposal, where Council officers will be on hand to explain the proposal in more detail and answer any questions. Consultation responses can also be submitted by email. In order to support engagement with stakeholders, a Children and Young People's Everyday Summary version of the consultation has also been produced, and officers will meet with pupils from the school to gain their views on the proposal.

Formal consultation will commence in September 2023, and will last for a period of 42 days. Following this, a consultation report will be drafted and published on the Council website. The Council's Cabinet Member for Education & Early Years will then consider this consultation report when taking a decision as to whether or not to progress the proposal. If the decision is to proceed, a statutory notice will be published. If there are no objections to the statutory notice, the Council's Cabinet Member for Education & Early Years will be able to take the final decision on this proposal. If there are any objections however, an Objection Report will be prepared, and the decision will be referred to the Council's Cabinet in its capacity as the Local Determination Panel.

Financial Summary

Capital

The Council has been awarded Welsh Government grant funding of £1m to support the capital works associated with this project. Officers are confident that this is sufficient to undertake the required works; therefore this project will not impact on the capital headroom.

Revenue

The proposed increase to the PAN will be incremental, growing at 15 places per year over 7 academic years. The total funding required for the additional places is outlined in the table below. Once fully established, the 105 additional places will cost c. £360k per annum. As a maintained setting, these places will be funded through the school's Individual School Budget (ISB), distributed by the Council according to the prescribed funding formula.

School Name	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32
	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000
Tredegar Park Primary	60	108	151	195	236	278	319	360

The expansion proposal is currently included in the Council's Medium Term Financial Plan (MTFP). Funding of c.£29k was first approved in 2021/2022; however due to the delay in progressing the proposal, the MTFP will be revised to reflect the incremental funding requirements each financial year from 2024/2025 onwards as per the table below:

2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000
6	53	45	44	42	42	41	41	17

It is important to note that as the additional places are required due to an increase in demand for primary sector places, if this proposal is unfunded, the ISB funding available for all other schools will be diluted.

Risks

It is important to identify and manage any project or scheme's exposure to risk and have in place controls to deal with those risks.

Risk Title / Description	Risk Impact score of Risk if it occurs* (H/M/L)	Risk Probability of risk occurring (H/M/L)	Risk Mitigation Action(s) What is the Council doing or what has it done to avoid the risk or reduce its effect?	Risk Owner Officer(s) responsible for dealing with the risk?
Failure to gain approval for the proposal	Н	L	The proposal will be undertaken in accordance with the requirements of the School Organisation Code.	Chief Education Officer
Proposed expansion is insufficient to demand the demand for pupil places in the area	M	L	Pupil projections will continue to be monitored by the Council's Planning of School Places group, with mitigating action taken as required to support oversubscription.	Chief Education Officer
Demand for pupil places in the area diminishes leading to an increase in the number of surplus places	M	L	Pupil projections will continue to be monitored by the Council's Planning of School Places group; however this risk is considered unlikely due to latest pupil projections and considering the impact of housing developments in the local area.	Chief Education Officer

Risk Title / Description	Risk Impact score of Risk if it occurs* (H/M/L)	Risk Probability of risk occurring (H/M/L)	Risk Mitigation Action(s) What is the Council doing or what has it done to avoid the risk or reduce its effect?	Risk Owner Officer(s) responsible for dealing with the risk?
The increase in	M	L	Pupil projections will continue	Chief
the number of			to be monitored by the	Education
primary school			Council's Planning of School	Officer
places causes			Places group; however as	
greater pressure			there are no proposed	
on secondary			changes to catchment	
school places in			boundaries, this risk is	
the area			considered unlikely.	
Insufficient capital	Н	L	Officers are confident that the	Chief
funding to support			grant funding of £1m	Education
the project			awarded for this project is sufficient to support the required capital works.	Officer

^{*} Taking account of proposed mitigation measures

Links to Council Policies and Priorities

Wellbeing of Future Generations (Wales) Act 2015 Corporate Plan Education Service Plan

Options Available and considered

Option 1: To maintain the status quo, and continue to work to the existing school capacity of 420, equivalent to 60 places per year group. Under this option, there is a risk that pupils within the area will be unable to secure a place at a local school. This could result in siblings having to attend different schools and might impact on home to school transport costs. The grant funding awarded for the project would also have to be returned to Welsh Government.

Option 2: To progress a proposal to increase the capacity of Tredegar Park Primary School from 420 to 525 pupil places, and as a result use grant funding awarded by Welsh Government to create additional primary school places to support the projected demand for places in the local area.

Option 3: To take forward a proposal to expand a different primary school in The John Frost cluster area to support the projected demand for additional pupil places. However this option has been discounted due to the confined nature of some school sites, the distance between some schools and the new housing developments, and the impact on other proposals either already planned or underway.

Preferred Option and Why

The preferred option is Option 2. This will result in the capacity of Tredegar Park Primary School being increased from 420 to 525 pupil places on an incremental basis over a 7-year period. This incremental approach will ensure that other schools in the area are protected from the significant pupil migration which could occur if the full expansion was realised immediately. This preferred option will allow the school to eventually grow to a full 2.5 form entry arrangement, and will provide an additional 105 English-medium places in the Duffryn area, specifically to deal with future pressure from new housing developments in the locality.

Comments of Chief Financial Officer

<u>Capital</u>

Whilst the Welsh Government has awarded £1m to undertake the required works, there remains significant volatility in relation to inflationary price increases and, therefore, the capital expenditure will need to be monitored closely to ensure the project remains within the available funding, as it will not be possible to absorb any overspending from existing local authority capital funding.

Revenue

The proposal will create capacity within the John Frost Cluster in response to an increased demand for places, following a number of housing developments in the surrounding area. Whilst the growth of the school is planned to be incremental to mitigate migration from other surrounding schools, there remains a risk that pupil numbers at those existing schools may reduce over time if primary numbers remain static overall, which could lead to a loss of funding to those schools and consequentially create budget pressures.

If approved, this revenue funding requirement will become a pre commitment to fund the growth from the ISB. As noted in the financial summary, the expansion proposal is currently included in the Council's Medium Term Financial Plan (MTFP) and the MTFP has been revised to reflect the incremental funding requirements from 2024/25 onwards. However, if it is deemed not possible to fund this pressure from within the overall Council budget, and the provision is implemented, it will dilute the funding available to all other schools, many of whom are already facing significant financial challenges.

Comments of Monitoring Officer

The proposed action is in accordance with the statutory school reorganisation procedures set out in the School Standards and Organisation (Wales) Act 2013 and the School Organisation Code. The proposal to increase the pupil capacity of Tredegar Park Primary School incrementally from 420 to 525 pupil places over a 7-year period, commencing in September 2024, is a regulated alteration under the Code and, therefore has to be the subject of formal statutory consultation. In accordance with the statutory procedures, a detailed consultation document will need to be prepared; setting out the educational reasons for the proposals, and meaningful consultation will need to be carried out with key stakeholders, including children and young people, who are likely to be affected by the changes. This statutory consultation process will need to be carried out for a period of 42 days commencing in September 2023. The outcome of the statutory consultation would then be reported back to the Cabinet Member to consider whether the Council should proceed with the necessary statutory notices.

Comments of Head of People, Policy and Transformation

The report sets out the proposal to increase the capacity of Tredegar Park Primary School and use Welsh Government funding to create additional primary school places, to help meet demand for places in the local area. Following Welsh Government's School Organisation Code, such proposals must commence with a period of formal consultation and stakeholder engagement. The consultation would include further information regarding the proposal to inform stakeholders on the proposals for establishment of this new provision. A Fairness and Equality Impact Assessment has been undertaken to inform the Cabinet Member and subsequent consultees.

There are no direct human resources implications at this stage although the proposed expansion would provide valuable job opportunities in the near future.

Scrutiny Committees

None

Fairness and Equality Impact Assessment:

- Wellbeing of Future Generation (Wales) Act
- Equality Act 2010
- Socio-economic Duty
- Welsh Language (Wales) Measure 2011

The Council has a number of legislative responsibilities to assess the impact of any strategic decision, proposal or policy on people that may experience disadvantage or inequality. A Fairness and Equality Impact Assessment (FEIA) has been completed to support the decision to launch this proposal and will be reviewed and updated to support the decision on whether or not to progress with the proposal following consideration of the feedback received during the formal consultation period.

This school reorganisation proposal will be undertaken in accordance with the legislation outlined in the statutory School Organisation Code. This Code outlines the key stakeholders that should be consulted with as part of the process, but this is not exclusive, and the Council has extended this list because of feedback received in relation to previous proposals. An invitation to engage in the consultation process will be emailed to identified stakeholders.

The proposal will be published on the Newport City Council website, and social media platforms such as Twitter and Facebook will also be used to share information. The consultation documents will contain a consultation response pro-forma, and there will be an opportunity for any questions or concerns to be submitted. All consultation documents will be available bilingually in Welsh and English. The consultation will involve 2 drop-in sessions with those affected by the proposal, and Pupil Voice sessions will be facilitated. A Consultation Report will subsequently be prepared and published, and used by the Council's Cabinet Member for Education and Early Years in deciding whether or not to proceed with the proposal.

The FEIA has identified positive impacts of the proposal in relation to *Age* and *Pregnancy or Maternity*. The proposal will increase the capacity of Tredegar Park Primary School by 105 pupil places, and this will increase the likelihood of local children securing places in a local primary school. Whilst the additional places will be available to all applicants, in accordance with the Council's School Admissions Policy, priority will be afforded to children living within the school catchment area. The increase in pupil places will also have a positive impact on families with, or planning to have, children within the Tredegar Park & Marshfield area. Whilst no negative impacts have been identified, the proposal will have no impact on the Council's plans to grow Welsh-medium education provision across Newport as outlined in its 10-year Welsh in Education Strategic Plan. It is acknowledged therefore that this proposal will not contribute to the Council's targets in relation to Cymraeg 2050.

The sustainable development principle and 5 ways of working set out in the Wellbeing of Future Generations Act have been considered as outlined below:

- Long term: the importance of balancing short- term needs with the need to safeguard the ability to also meet long—term needs. The proposal seeks to increase the capacity of Tredegar Park Primary School by 105 pupil places, starting in September 2024. Over the past 5 years the number of pupils attending Tredegar Park Primary School has fluctuated with a high of 398 in 2021/22. However the first round of offers for the September 2023 Reception year group confirmed an allocation of 58 pupils, 53 of which were either in-catchment or highest priority; the remaining 2 spaces were filled in the first late round, and it is likely that the year group will remain full for the duration of this cohort group's time in primary education. Most other year groups in the school are already operating at almost full capacity, and there is very little surplus in any of the other six English-medium primary schools in The John Frost School cluster area. Whilst birth rate and admission trends suggest a historically low uptake rate at Tredegar Park Primary School, this will change as pressure on places across the cluster increases. There is a need therefore to provide additional pupil places in the area; all primary schools within the cluster were considered for expansion, with Tredegar Park Primary School being identified as being the most suitable.
- Prevention: How acting to prevent problems occurring or getting worse may help us meet our objectives. Welsh Government guidance recommends a 10% surplus of places across schools. As of January 2023, there were 11% surplus places at Tredegar Park Primary School, predominantly due to an unusually small Reception intake in September 2022. The increase in housing developments in the local area and the fact that many of the primary schools in the cluster are already full means that additional school places are required. The Newport One ward profiles show that the Tredegar Park & Marshfield ward population has constantly grown over the past 10 years in all age groups. Tredegar Park Primary School has been identified as the school most suitable to accommodate a small scale expansion to 2.5 form entry.

- Integration: Consider how the proposals will impact on our wellbeing objectives, our wellbeing goals, other objectives or those of other public bodies. A formal statutory consultation will be carried out and supported at each stage by a FEIA to consider the impact of the proposal. This proposal supports the "A prosperous Wales", "A more equal Wales" and "A Wales of cohesive communities" Well-being Goals and has no adverse effect on any of the other Wellbeing Goals.
 - Collaboration: have you considered how acting in collaboration with any other person, or any other
 part of our organisation could help meet our wellbeing objectives. A formal consultation will be
 carried out with the opportunity for engagement with all stakeholders and supported at each
 stage by a FEIA to consider impact. The Education Service will work with the Governing Body
 to Tredegar Park Primary School to successfully deliver this proposal and achieve the
 required expansion.
 - Involvement: The importance of involving people with an interest in achieving the wellbeing goals and ensuring that those people reflect the diversity of the City we serve. The Council will engage with identified stakeholders during the formal consultation process. Hard copies of the consultation document will be available on request and several copies will be delivered to affected schools. Documents will also be available online, and public drop in sessions will be held where council officers will be on hand to explain the proposal and answer questions. Learner Voice sessions will also be facilitated at the affected schools to gain the pupils' thoughts on the proposals, and a Children and Young Person's consultation document will be made available and distributed to the affected schools. These will also be provided prior to and during all learner voice sessions.

Crime and Disorder Act 1998

Not applicable

Consultation

Formal consultation will be facilitated with key stakeholders as part of the school reorganisation proposal. However ward members have been briefed on the proposal with comments received as follows:

Cllr Allan Screen, Tredegar Park & Marshfield ward:

Option 2 outlined in this paper seems reasonable and I see no major issues with this approach.

Cllr Rhian Howells, Tredegar Park & Marshfield ward:

I confirm that I am supportive of this proposal.

Background Papers

FEIA

Dated: 14 August 2023



Fairness and Equalities Impact Assessment (FEIA)

This is an integrated Impact Assessment which aims to ensure Newport City Council makes decisions which are fair, take account of relevant evidence, and seek to secure the best outcomes for our communities. An FEIA should be used to inform the first steps of decision-making, at concept stage, not when a decision is already made, or at the point when it cannot be influenced. This impact assessment considers our legislative responsibilities under:

- The Equality Act (2010), including the Socio-economic Duty
- The Wellbeing of Future Generations (Wales) Act (2015)
- The Welsh Language (Wales) Measure (2011)

The FEIA process is not intended to prevent decisions being made, but to ensure we have considered their potential impact. An FEIA also helps us to focus on how we can reduce any negative impacts, and provides us with evidence that we have met our legal duties.

For support to complete your FEIA, please contact the Connected Communities Team

What do we mean by Fairness?

The Newport Fairness Commission is an independent body which advises the council on the best use of resources and powers to achieve the fairnest outcomes for local people. The Fairness Commission has established four **Principles of Fairness** which should be considered as part of any decisions that the council make – the questions below are useful to reflect on before you start your FEIA.

Equity	Are people being treated in a consistent way, whilst acknowledging their differences (for example, need, barriers to accessing services)?
	Will the gap between those with more, and those with less be reduced?
	Have the interests of different groups affected (including minority or disadvantaged communities) been taken into account?
Priority	Have the needs of the most disadvantaged and vulnerable across the city been given priority?
	Have you considered possible indirect consequences for minority/disadvantaged communities when other priorities are directing decisions?
Inclusion	Will the voices of all those affected by your decision be heard?
	Are people able to participate in and shape a service, as well as receiving it?
	Have you considered the impact of your decision on the relationship between communities, and the spaces they share?
Communication	Are decisions being made transparently and consistently?
	How will decisions be communicated to people who are affected in a clear way, with the opportunity for feedback?

Part 1: Identification

Name of person completing the FEIA	Robert Fisher
Role of person completing the FEIA	Education Information & Development Officer
Date of completion	6 th June 2023
Head of Service who has approved this FEIA	Sarah Morgan

Τ.	what is being assessed: [Fleuse double click on the relevant box[es] [x] and select checked as appropriate]
\boxtimes	New or revised policies, practices or procedures (which modify service delivery or employment practices)
\boxtimes	Service review or re-organisation proposals which affect the community and/or staff
	Efficiency or saving proposals
	Setting budget allocations for new financial year and strategic financial planning
\boxtimes	Decisions affecting service users, employees or the wider community including (de)commissioning or revising services
	New project proposals affecting staff, communities or access to the built environment
	Public events
	Local implementation of National Strategy/Plans/Legislation
	Strategic directive and intent, including those developed at Regional Partnership Boards and Public Service Boards
\boxtimes	Medium to long term plans (for example, corporate plans, development plans, service delivery and improvement plans)
	Setting objectives (for example, well-being objectives, equality objectives, Welsh language strategy)
	Major procurement and commissioning decisions
	Decisions that affect the ability (including external partners) to offer Welsh language opportunities and services
	Other please explain in the box below:

2. Please describe the overall aims, objectives and intended outcomes of your decision

The intended outcome is to obtain permission to take forward a formal consultation concerning a statutory proposal to increase the capacity of Tredegar Park Primary School with effect from September 2024.

The proposal is to incrementally increase the capacity of Tredegar Park Primary School to 2.5 form entry with effect from September 2024.

Tredegar Park Primary School is currently a 2 form entry community maintained English-medium school providing education for pupils between 3 and 11 years of age. The school has a Published Admission Number (PAN) of 60 and a total capacity of 420. In addition the school features a 40 place Nursery which can accommodate 80 pupils over either a morning or afternoon session.

As of January 2023, the school is operating at 89% of its total available capacity. The demand for pupil places in the area is expected to increase following new housing developments which have been established including 2 large developments completed with over 750 dwellings; another is currently under construction that will include over 500 dwellings. It is anticipated that the scale of development in the area will result in a significant pressure on the availability of school places with only 43 (2.1%) school places available in The John Frost cluster, this is significantly lower than the Welsh Government recommendation of 10% surplus school places.

The number of surplus places available at the school doubled between 2022 and 2023 due to the low Reception class intake in September 2022. The low intake is due to an unusually low birth rate in the corresponding birth year. The average Reception uptake compared to incatchment births at Tredegar Park Primary School is 51.7%. The birth rates for the catchment area suggest Reception class numbers will return to normal from September 2023, this is supported by school admissions data which shows all Reception places were allocated for September 2023 following the first late admissions round, with a small number of applications refused.

It is proposed to allow Tredegar Park Primary to increase its PAN from 60 to 75 per year group and increase its total capacity from 420 to 525. The Nursery capacity would not change under the proposal. There is sufficient space on the school site to accommodate the expansion and the proposal will have no detrimental impact on the rest of the school.

By bringing forward this consultation the Council intends to obtain views of the key stakeholders and wider public regarding the proposal.

If permission to take this proposal forward is granted, a full public consultation will be undertaken in accordance with the requirements of the statutory School Organisation Code.

3. Who are the main stakeholders who may be impacted by your decision and what data do you hold on them? Consider communities of place (people who live in the same geographic area) and communities of interest (people who share particular characteristics but may live in different geographic areas). Stakeholders may include residents, local businesses, community groups, staff or partners.

The key stakeholders are:

- Parents and families of pupils currently attending Tredegar Park Primary School;
- Teachers and staff at Tredegar Park Primary School;
- Families with pre-school aged children in the Tredegar Park & Marshfield area.
- Families with children moving into the Tredegar Park & Marshfield area.

The Statutory Code outlines key stakeholders, however, this list is not exclusive, and the Council has identified and added to this because of feedback received in relation to previous proposals. An invitation to engage with the consultation process will be sent to the following stakeholder groups:

- Parents, carers and guardians of pupils attending all schools affected or potentially affected by this proposal;
- Pupils attending all schools affected or potentially affected by this proposal;
- Members of staff currently employed at all schools affected or potentially affected by this proposal;
- Neighbouring Local Authorities across the South East Wales Consortium area;
- The Headteacher and Governing Bodies of all Newport schools;
- All Newport City Council elected members;
- All Newport Community Councils;
- The Welsh Ministers;
- Assembly Members (AMs) and Members of Parliament (MPs) representing the area served by the school subject to the proposal;
- Other Local Authorities across the South East Wales Consortium region, including relevant Transport departments;
- The South East Wales Education Achievement Service;
- The Church in Wales, Diocese of Monmouth;
- Roman Catholic Archdiocese;
- Estyn;
- Teaching and staff trade unions representing teachers and staff at Tredegar Park Primary;
- The Early Years Development and Childcare Partnership

- The Police and Crime Commissioner for Gwent;
- The Welsh Language Commissioner;
- Gwent Police;
- South Wales Fire and Rescue Service;
- Aneurin Bevan University Health Board;
- Public Health Wales;
- Newport Serennu Centre;
- SNAP Cymru;
- Gwent Association of Voluntary Organisations;
- Preventative Services:

Consultation with stakeholder groups will also include pupils of affected and potentially affected schools, by arrangement with school leadership teams.

The key stakeholders most likely live or access services in the Tredegar Park & Marshfield area of Newport. The proposal is to increase the capacity at Tredegar Park Primary School. The school is listed as an affected school. Tredegar Park Primary School is located within the Tredegar Park & Marshfield ward.

The information provided below is based on information from the Newport community well-being profiles. There were six local community well-being profiles produced for 2021 which were published on 5th May 2022 prior to the ward changes implemented at local council elections in 2022.

The Tredegar Park ward represents approximately 3.16% of Newport's total population. The table below shows the makeup of the Tredegar Park ward population against the all-Newport population using the mid-year population estimates 2020 data from the One Newport ward profiles. The data shows that the area has a higher proportion of residents aged 0 to 15 and 16 to 64 than the Newport-wide figure. The Tredegar Park ward has an area of 1.79 km², the population density within the ward is 2,763 people per km² which is ranked 10th most densely populated of the 20 Newport wards.

Population (Mid-year population estimates 2020)								
	Total Aged 0 to 15 Aged 16 to 64 Aged 65+							
Tredegar Park	4,945	1,208 (24%)	3,066 (62%)	671 (14%)				
Newport	156,447	32,050 (21%)	58,433 (37%)	26,654 (17%)				

The population in the Tredegar Park ward and surrounding wards in the South West of Newport (Marshfield and Gaer) has consistently grown over the past 20 years. The whole Newport population has also grown significantly in the past 20 years.

Population 2001 – 2020 (2001 – 2011 Census Figures) (Mid-year population estimates – 2020)							
2001 2011 2020							
Gaer	8,568	8,721	9,133				
Marshfield	4,245	6,270	6,449				
Tredegar Park	3,387	4,421	4,945				
Newport	137,011	145,736	156,447				

Approximately 5% of the primary cohort within Newport currently attend Welsh-medium primary schools. 10.5% of the primary cohort within Newport attend Faith-based primary schools. We would expect to see similar percentages of families opting for these mediums of education from the Tredegar Park and Marshfield ward. Newport City Council's Welsh in Education Strategic Plan (WESP) has recently been approved by Welsh Government and proposes to establish more Welsh-medium provision in Newport between 2022-2032 and aims to increase the percentage of primary age pupils in Welsh-medium education to 12%.

The table below shows that over the last 5 years there has been a slight decrease of pupils eligible for Free School Meals (FSM) in Tredegar Park Primary School. The Tredegar Park Primary FSM figures are significantly higher than the Newport and Wales average.

Free School Meals (FSM)							
	2018	2019	2020	2021	2022		
Tredegar Park Primary	31.0%	30.4%	29.4%	29.3%	30.6%		
Newport	19.2%	19.3%	19.6%	21.5%	22.4%		
Wales	18.4%	18.5%	19.3%	21.3%	23.0%		

Tredegar Park Primary School is located within the Tredegar Park & Marshfield ward. The FSM data aligns with the ward profile data, Tredegar Park Primary School is located within the Tredegar Park 2 LSOA which is one of the most deprived wards in Newport and is ranked within the top 10% of most deprived wards in Wales. Tredegar Park 1 is within the top 40% of most deprived wards in Wales making Tredegar Park one of the most deprived wards in Newport.

The table below shows the percentage of children learning English as an additional language in Tredegar Park Primary School.

English as an additional language (EAL)							
2018 2019 2020 2021 2022							
Tredegar Park Primary	6.8%	2.9%	5.5%	7.5%	7.4%		
Newport	18.1%	17.8%	18.0%	17.4%	16.9%		
Wales	6.2%	6.0%	6.1%	6.0%	6.1%		

The proportion of pupils for whom English is an additional language has grown slightly in 5 years in Tredegar Park Primary School, although the proportion of EAL pupils remains significantly below the Newport average.

Black, Asian and Minority Ethnic Pupils							
2018 2019 2020 2021 2022							
Tredegar Park Primary	16.6%	17.3%	17.8%	17.7%	18%		
Newport	26.7%	27.5%	28.1%	28.3%	29.2%		
Wales	12.2%	12.5%	12.7%	12.9%	13.3%		

The proportion of Black, Asian and Minority Ethnic Pupils has grown in Tredegar Park Primary School over 5 years, but as a percentage, the school population remains significantly under the Newport average.

Following this period of formal consultation, a Consultation Report will be prepared and published on the Newport City Council website, and will be used to determine whether or not to move to publication of a statutory notice. The FEIA will also be updated at this stage. The publication of a statutory notice enables stakeholders to lodge legal objections against a proposal.

Part 2: Engagement

When completing this section, you need to consider whether you have sufficient information about the views and experiences of people who your decision will impact upon. If you don't, you may need to undertake a period of engagement/consultation before continuing. An FEIA is a live document, so can be updated with consultation findings, and amended as needed during the decision-making process.

The council has a duty to consult and engage with people who may experience inequalities as a result of your decision. This includes people who share Protected Characteristics (age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex and sexual orientation) and people who have lived experience of socio-economic disadvantage. The council's Youth Promise also requires us to ensure all young people in Newport are listened to and included in decisions affecting them.

The council also has a duty to ensure that any consultation is available bilingually (in Welsh as well as English), and you may like to consider any other community languages that are spoken by people who may be impacted by your decision. Below are some questions that should be included in any public consultation relating to a decision which may impact on the use of Welsh language in Newport:

- 1. Do you believe that the proposed decision/policy will have a positive or negative effect on opportunities to use the Welsh language?
- 2. If you think it will have a negative effect, what steps could we take to lessen or remove this and improve positive effects?

3. Do you believe that the proposed decision/policy will treat the Welsh language less favourably than the English language?

1. How have you engaged with people who may be affected by your decision (the stakeholders you have identified)?

This proposal has been discussed with the Headteacher and Governing Body of Tredegar Park Primary School and is supported. The proposal is therefore now being put forward for public consultation to obtain the views of the wider stakeholder groups.

If permission to take this proposal forward is granted, the consultation will be undertaken in accordance with the requirements of the statutory School Organisation Code.

The consultation period is an opportunity for people to learn about the proposal, ask questions and make comments that will be recorded and summarised in a consultation report.

An invitation to engage in the consultation process will be emailed to the stakeholder list outlined previously, including parents/carers, pupils and staff of the identified affected school(s). Stakeholder emails will also be sent to Newport City Council education partners. The proposal will be published on the Newport City Council website.

Social media platforms such as Twitter and Facebook will also share information on the proposal.

The consultation documents will contain a consultation response pro-forma that can be submitted to the address provided, via post or email. The responses can also be submitted online from the link provided on the council's school reorganisation web pages. Questions and concerns can also be submitted in writing via post or email to Newport City Council.

All consultation documents will be available bilingually in Welsh and English and questions and concerns can be submitted bilingually. Any questions or concerns submitted in Welsh will receive an answer in the same language.

A link to the following documents will be distributed to stakeholders and schools:

- Main consultation document
- A Children and Young People's Everyday Summary version of the consultation document

Digital copies of the 2 documents will be available online on the Newport City Council website at www.newport.gov.uk/schoolreorganisation.
Hard copies can also be requested by emailing school.reorg@newport.gov.uk or by telephoning 01633 656656.

It is proposed that the consultation will involve 2 drop-in sessions with those affected by the proposal. Council officers will be on hand to explain the proposals in more detail and answer any questions or concerns raised by the public. These drop-in sessions will be held at Tredegar Park Primary School. Pupil Voice sessions will be arranged at Tredegar Park Primary School.

Following consultation, Newport City Council's Cabinet Member for Education and Early Years will consider the views expressed and then decide whether to proceed with the proposal. If the decision is taken to proceed, a statutory notice will be published on the Newport City Council website and notices posted on the school gates at Tredegar Park Primary School. The statutory notice period will last for 28 days following the date of publication and enables people to express their views in the form of supporting or objecting to the proposals. If no objections are received following the publication of the statutory notice, Newport City Council's Cabinet Member for Education and Early Years will make the final decision as to whether to proceed. If any objections are received and not subsequently withdrawn during this notice period, the Council's Cabinet will determine the final decision.

2. What do you know about the views or experiences of people who may be affected by your decision?

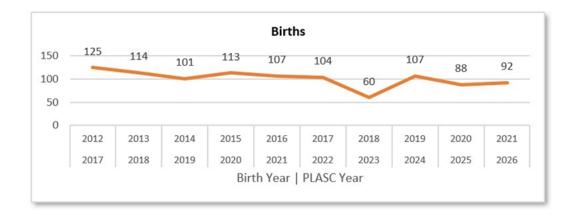
The people affected by the decision are the parents/carers, pupils and staff of Tredegar Park Primary School and young families within the Tredegar Park & Marshfield ward.

The FSM and EAL figures for the school indicate the school community has a relatively high proportion of low-income households and the vast majority speak English as a first language. The Black, Asian and Minority Ethnic figures for the school community have slightly increased over the past 5 years but the figures indicate the school community is predominantly of White-British ethnicity.

Pupils attending Tredegar Park Primary School and school staff are key stakeholders in this proposal as they may see changes to their class structures. There are currently 372 pupils on roll at Tredegar Park Primary School in Reception – Year 6 classes. The table below shows the total pupil numbers at the school broken down by year group.

	Tredegar Park Primary School (Reception – Year 6)										
	Pupil Numbers – PLASC										
Year	Reception	Year I	Year 2	Year 3	Year 4	Year 5	Year 6	Total			
2022/23	31	58	59	50	56	59	59	372			
2021/22	59	57	50	54	59	59	60	398			
2020/21	60	53	54	58	60	59	49	393			
2019/20	52	53	57	57	59	48	51	377			
2018/19	53	57	60	59	55	51	59	394			

The number of surplus places has more than doubled between 2022 and 2023 from 22 to 48 due to the low Reception class intake in September 2022, recorded in the PLASC pupil census of 2023. The low intake is due to an unusually low birth rate in the corresponding birth year (2018). Birth rates for the catchment area are shown below, and suggest Reception class numbers will return to normal from September 2023.



The uptake rate of Reception places compared to in-catchment births at Tredegar Park Primary School is 51.7%. The table below shows the individual year uptake rate for Reception pupils.

Table 5: Tredegar Park Primary School Reception Uptake Rates										
2017	2018	2019	2020	2021	2022	2023				
47.20%	47.20% 51.75% 52.48% 46.02% 56.07% 56.73% 51.67%									

The consultation period is yet to start, and this is the opportunity for the council to gain the views of the people the proposal may affect.

This section will be updated once the consultation period has concluded and the views of the affected stakeholders have been obtained.

Part 3: Assessment

This section requires you to assess the potential impact of your decision on a range of groups who may experience specific disadvantages. Your assessment should be supported by evidence – either from your own engagement/consultation, similar or previous engagement, what you already know about the people who access your service, or from local and national sources of information.

Useful documents which set out information about how communities are impacted by inequalities include <u>EHRC – Is Wales Fairer?</u> and the council's <u>COVID-19</u> <u>Community Impact Assessment</u>. Your decision may have both positive and negative impacts – if this is the case, please place a cross in both boxes.

1. Impact on people that share Protected Characteristics

<u>Protected Characteristics</u> are defined under the Equality Act 2010, and describe groups of people who are protected from discrimination, either in the workplace, or through the provision of goods and services. The council must consider how decisions may impact on people differently because of a protected characteristic, and how any negative impact could be reduced. National guidance on assessing equality impacts and the Public Sector Equality Duty can be found here. You can also access further advice and examples of positive and negative impacts here.

	Impa	act:								
Protected characteristic	Positive Negative Neither		Neither	Provide further details about the nature of the impact in the sections below, considering the Public Sector Equality Duty that the council has to: 1. Promote equal opportunity across different groups 2. Promote community cohesion 3. Help eliminate unlawful discrimination/ harassment/ victimisation						
Age				The proposal will increase the capacity of Tredegar Park Primary School by 105 places from 420 to 525 with effect from September 2024. The school is currently operating at 89% of its total available capacity due to the low Reception intake in September 2022 as a result of an unusually low birth rate for the corresponding year. Demand for pupil places in the school is expected to increase as the birth rates have since risen and suggest Reception class numbers will return to normal from September 2023. This is supported by school admissions data which shows all 60 Reception places were allocated for September 2023 following the first late admissions round, with a small number of applications refused. Increasing the school capacity increases the likelihood of local children securing places in Tredegar Park primary school, the increase in places available will be open to everyone in Newport and outside of Newport to apply for, with the places allocated via the Council's oversubscription criteria if more applications are received than places available. The oversubscription criteria is outlined in the School Admissions Policy.						
Disability				There is no evidence that suggests the proposal will have a disproportionate impact on people that share this Protected Characteristic. The school is inclusive and is accessible to pupils with visibility and mobility needs.						
Gender Reassignment				There is no evidence that suggests the proposal will have a disproportionate impact on people that share this Protected Characteristic.						
Marriage or civil partnership				There is no evidence that suggests the proposal will have a disproportionate impact on people that share this Protected Characteristic.						
Pregnancy or maternity				The proposal seeks to establish more school places in the local area. This could therefore have a positive impact on families with and/or planning to have children in the area.						

Impa	ict:					
Positive	Negative	Neither	Provide further details about the nature of the impact in the sections below, considering the Public Sector Equality Duty that the council has to: 1. Promote equal opportunity across different groups 2. Promote community cohesion 3. Help eliminate unlawful discrimination/ harassment/ victimisation			
			There is no evidence that suggests the proposal will have a disproportionate impact on people that share this Protected Characteristic.			
		\boxtimes	There is no evidence that suggests the proposal will have a disproportionate impact on people that share this Protected Characteristic.			
		\boxtimes	There is no evidence that suggests the proposal will have a disproportionate impact on people that share this Protected Characteristic.			
		\boxtimes	There is no evidence that suggests the proposal will have a disproportionate impact on people that share this Protected Characteristic.			
	- Positive		Positive Negative			

2. Impact on Welsh Language

The Welsh Language (Wales) Measure specifies that for all policy decisions, the council must consider the effects (both positive and negative) on the Welsh language. For further guidance on Welsh language considerations see here.

	Impa	ct:		
	Positive	Negative	Neither	
Welsh Language				Newport City Council's 4 th Welsh-medium primary school, Ysgol Gymraeg Nant Gwenlli opened in September 2021 as a seedling school in its temporary base in Caerleon. There are currently 60 statutory age primary places available for 2022/23 across Reception and Year 1 classes. The school currently has 13 pupils on roll as January 2023 PLASC leaving a 78.3% surplus. The school is due to relocate to its permanent base once the Pillgwenlly Primary School building on Capel Crescent is vacated in the 2024-25 academic year. The Tredegar Park Primary School catchment area is within the Ysgol Gymraeg Nant Gwenlli catchment area which covers The John Frost School cluster. The proposal affects an English-medium school. The proposal is to increase the capacity and therefore space in the English-medium sector. The increase in English-medium places would not directly affect the Welsh-medium sector as there is a sufficiency of places in the Welsh-medium sector within the area and this is expected to continue when Ysgol Gymraeg Nant Gwenlli is relocated to its permanent base as a growing school. The proposal has no impact on the Council's plans for growing Welsh-medium education provision across Newport as outlined in our 10-year Welsh in Education Strategic Plan. It is therefore acknowledged that this proposal will not contribute to the Council's targets in relation to Cymraeg 2050.

1. Please describe how you have ensured your engagement has considered the view of Welsh speakers in Newport and the impact of your decision on the Welsh language.

The consultation will run bilingually and is shared with schools including Newport's Welsh-medium schools. The views of Welsh speakers can be captured as all consultation documentation will be translated and distributed and shared with any affected schools.

The consultation documents will be shared with Newport's Welsh Education Forum (WEF) members via bilingual email.

All responses are welcomed to be submitted in Welsh and if requested, a response will be provided in Welsh.

In order to ensure that an equitable consultation is achieved in both Welsh and English, Newport City Council:

- Will ensure all publicly available documentation will be available bilingually
- Will ensure all stakeholder emails are bilingual
- Will ensure there will be a Welsh language version of the consultation web page on the NCC website
- Will provide translation services at drop in session where appropriate
- Will encourage stakeholders to respond to the consultation in Welsh
- Will ensure the consultation questionnaire asked specific questions in relation to the project's potential positive or negative impact on opportunity to promote and use the Welsh language

3. The Sustainable Development Principle

The Well-being of Future Generations Act puts in place a sustainable development principle which helps organisations consider the impact they could have on people living in Wales in the future, and ensure they are focused on tackling long-term challenges. Below, consider how your decision promotes, advances, or contradicts the <u>5 ways of working</u> which underpin the sustainable development principle. You can access further guidance on considering the sustainable development principle <u>here</u>.

The proposal seeks to increase the capacity of Tredegar Park Primary School. This will result in the school capacity increasing incrementally from 420 to 525 with effect from September 2024. Over the past 5 years the number of pupils attending Tredegar Park Primary School has fluctuated with a high of 398 in 2021/22. The Reception allocations for September 2023 were released on 17th April 2023 and Tredegar Park Primary School had an allocation 58 pupils, 53 of which were an in-catchment or high priority admission. The importance of balancing short-term Following the first late admissions round, all 60 places were needs with the need to safeguard the Long term allocated with a small number of applications refused. The year ability to also meet long-term needs. group is therefore full; possibly for the full length of the cohort's primary education. With the school currently operating at 89% capacity in 2022/23 due to the low Reception intake in September 2022, most year groups are near capacity with many operating with single digit places remaining and most of the other six English-medium schools in the John Frost school cluster are also almost at capacity. There is a need to increase capacity within the area and all schools within the cluster have been considered for expansion, with Tredegar Park Primary School identified as being the most suitable.

Prevention		Putting resources into preventing problems occurring or getting worse	The proposal seeks to increase the capacity of Tredegar Park Primary School from 420 to 525 places. Within the 'Current practice on the use of surplus school accommodation' document, Welsh Government recommends a 10% surplus of school places. As of January 2023 Tredegar Park Primary School had 372 pupils on roll, leaving 11% surplus places. This is currently above the Welsh Government recommendation but with the increase in housing developments in the surrounding area, many of the cluster schools are full. The Newport One ward profiles show that the Tredegar Park ward population has constantly grown over the past 10 years in all age groups. At the time of writing, all 60 Reception places for September 2023 at the school have been allocated. Tredegar Park Primary School has been identified as the most suitable school that has the ability to accommodate a small scale expansion to 2.5 form entry with remodelling/extension.
Integration		Considering how the public body's well-being objectives may impact upon each of the well-being goals, on their other objectives, or on the objectives of other public bodies.	A formal statutory consultation will be carried out and supported at each stage by a FEIA to consider the impact of the proposal. This proposal supports the "A prosperous Wales", "A more equal Wales" and "A Wales of cohesive communities" Well-being Goals and has no adverse effect on any of the other Well-being Goals.
Collaboration	Town I was a second	Working together to deliver objectives.	A formal consultation will be carried out with the opportunity for engagement with all stakeholders and supported at each stage by a FEIA to consider impact. Members of the education department and Tredegar Park Primary School will work together to deliver the expansion.
Involvement	~~~ ^^^	Involving those with an interest and seeking their view - ensuring that those people reflect the diversity of the area.	Newport City Council will engage with stakeholders (listed in Section 3) and the schools affected by the proposal. This will be via providing physical consultation documents on request and several copies will be delivered to affected schools, the consultation documents will be made available online at www.newport.gov.uk/schoolreorganisation , public drop in sessions will held where council officers will be on hand to explain the proposal and answer questions.

		Pupil Voice sessions will be held at the affected schools to gain the pupils' thoughts on the proposals. A Children and Young Person's consultation document will be made available and distributed to the affected schools. These will also be provided prior to and at all pupil voice sessions.
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4. Socio-economic Duty

The <u>Socio-economic Duty</u> is set out in the Equality Act 2010, and requires the council, when making strategic decisions, to pay due regard to the need to reduce the inequalities of outcome that result from socio-economic disadvantage. Inequalities of outcome are felt most acutely in areas such as health, education, work, living standards, justice and personal security, and participation.

A 'strategic decision' is defined by Welsh Government as a decision which affects how the council fulfils its statutory purpose over a significant period of time and does not include routine 'day to day' decisions. Strategic decisions include:

- Corporate plans
- Setting wellbeing, equality and other strategic objectives
- Changes to, or development of public services
- Strategic financial planning
- Strategic policy development

If you do not think your decision meets this definition, and you do not plan on carrying out a Socio-economic Duty Assessment in this section, please provide your rationale below. Any decision which is presented to a Cabinet Member, at Cabinet or Council will be viewed as a strategic decision.

If your decision does meet the definition, please consider the impact of your decision on the socio-economically disadvantaged groups, and areas of inequality that may arise from socio-economic disadvantage contained in the matrix below. The groups listed are not exhaustive and you should consider any additional groups relevant to your decision who may experience socio-economic disadvantage in the following ways:

- Low Income/Income Poverty cannot afford to maintain regular payments such as bills, food, clothing, transport etc.
- Low and/or no Wealth enough money to meet basic living costs and pay bills but have no savings to deal with any unexpected spends and no provisions for the future

- Material Deprivation unable to access basic goods and services i.e. financial products like life insurance, repair/replace broken electrical goods, warm home, hobbies etc.)
- Area Deprivation where you live (rural areas), where you work (accessibility of public transport)
- Socio-economic Background for example, parents' education, employment and income

Indicate a positive or negative impact, or both where they apply, and the severity of this impact by coding the sections of the grid based on the below. *If* there is no/neutral impact, please leave blank.

Nega	ative Impact	Positive Impact		
N1	Negative impact – mild	P1	Positive impact – mild	
N2	Negative impact – moderate	P2	Positive impact – moderate	
N3	Negative impact – significant	Р3	Positive impact – significant	
N4	Potential for negative impact (but unsure)	P4	Potential for positive impact (but unsure)	

Areas of inequality that may arise from socio-economic disadvantage – definitions

Education: The capability to be knowledgeable, to understand and reason, and to have the skills and opportunity to participate in the labour market and in society **Work:** The capability to work in just and favourable conditions, to have the value of your work recognised, even if unpaid, to not be prevented from working and to be free from slavery, forced labour and other forms of exploitation

Living Standards: The capability to enjoy a comfortable standard of living, in appropriate housing, with independence and security, and to be cared for and supported when necessary.

Justice, Personal Security and Community Safety: The capability to avoid premature mortality, live in security, and knowing you will be protected and treated fairly by the law

Health: The capability to be healthy, physically and mentally, being free in matters of sexual relationships and reproduction, and having autonomy over care and treatment and being cared for in the final stages of your life

Participation: The capability to participate in decision making and in communities, access services, know your privacy will be respected, and express yourself

Groups	Areas of inequality							
	Living Standards	Work	Health	Education	Justice and community safety	Participation	Physical Environment	
Children living in poverty			P2	P1		P4	P2	
Low income households without dependent children								
Unemployed young people		P4						

Long term unemployed	P4				
Homeless households					
Refugees, migrants and asylum seekers	P4				
Deprived neighbourhoods - WIMD rank in 10% most deprived LSOA		P2	P4	P2	P2
People on Universal Credit / income related benefits			P4		
Adults with no qualifications or low qualifications					
People living in low quality housing or in Houses of Multiple Occupation			P4		

1. What evidence do you have about socioeconomic disadvantage and inequalities of outcome in relation to this decision?

As an 'Education' plan, it will reduce potential inequalities of opportunity and outcome in education by increasing the number of school places in Newport as a whole, and in the John Frost School cluster specifically. The local community is characterised by relatively high levels of socioeconomic disadvantage and the school has been praised for the way in which it provides an environment in which children can thrive and make real progress in both academic and personal development. Many of the primary schools within the John Frost School cluster are almost at capacity and adding more school places in the local area will enable children to remain and learn within their local communities. This will positively impact on wellbeing goals a prosperous Wales and a more equal Wales and the wellbeing objective to improve skills, educational outcomes and employment opportunities.

2. Please describe how you have ensured your engagement has considered the views of people living in Newport who are affected by socio-economic disadvantage.

The consultation information will be made available for and shared with all group across Newport. Versions of the documents available in the form of the full version and a shortened easy read version aimed at children and young people will be available. These documents will be available digitally and in hard format on a variety of digital platforms online and at various locations across the city. On the inside cover of the consultation documents, a list of languages is provided that the document can be translated into on request. This will enable people from all groups to access the consultation.

3. Does this decision contribute to a cumulative impact?

Part 3: Actions and Outcomes

Considering any negative impacts that you have identified, indicate below how you will reduce these, increase the potential for positive impacts, and how you will monitor those impacts. Further guidance on how to complete your action plan can be found here.

IMPACT ON PEOPLE THA	T SHARE PROTECTED CHARACTERISTICS		
Summary of impact	Action to reduce negative impact / opportunities to increase positive impacts	How this impact will be monitored	Owner
IMPACT ON WELSH LAN	GUAGE		
Summary of impact	Action to reduce negative impact / opportunities to increase positive impacts	How this impact will be monitored	Owner
SOCIO-ECONOMIC IMPA	CTS		
Summary of impact	Action to reduce negative impact / opportunities to increase positive impacts	How this impact will be monitored	Owner
SUSTAINABLE DEVELOP	MENT PRINCIPLE		
Summary of impact	Action to reduce negative impact / opportunities to increase positive impacts	How this impact will be monitored	Owner